



SPEED UP: 4th Interregional Thematic Seminar 05th June 2018/Warsaw

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Assessment of the Brandenburg Startup Support Programme: From Counting the Input to the Measurement of Impact





Socio-economic Profile



- 2,495 mio inhabitants (2016)
- Average age: 46.8 years (2015)
- 29,478 square km
- 845.600 employees (2017)
- Unemployment rate: 7.0 %
 (2017)
- 109.545 companies
- 97.8 % micro/small
- Self-employment level (2016):

BB: 10.3 % (DE: 10.0 %)







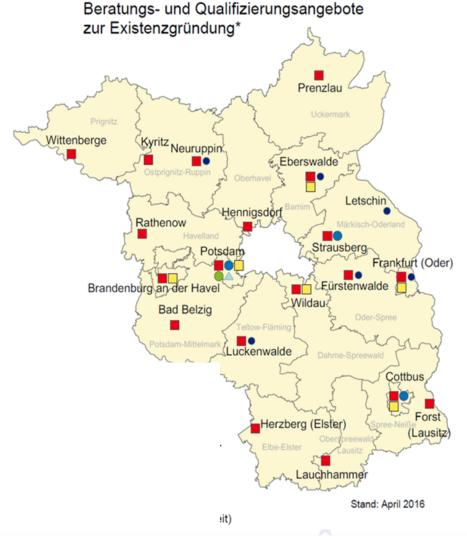
Network of Counseling Services (Startup Phase/Formation)

Legend:

- 18 regional business mentoring services (Lotsendienste)
- 3 entrepreneurship laboratories for young people (Gründungswerkstätten für junge Leute)
- entrepreneurship laboratories for young people regional branches
- 8 start-up support services at HEl's (Gründungsservices an Hochschulen)
- 1 business mentoring service for migrants (Lotsendienst für Migrantinnen und Migranten)
- "Innovationen brauchen Mut" (IbM) business mentoring service for innovative start-ups and enterprises









Orientation & Guidance Services for Startups in Brandenburg 2015-2020

- Volume: € 36 million (30 million ESF, 6 million regional co-financing)
- Goals:
 - mindset activation for entrepreneurship and business succession
 - support of more than 1.000 entrepreneurs/successors in Brandenburg in the Startup Phase per year
 - securing the sustainability of supported startups





Process of Startup Support

initial consultation

- test of founder's personality
- test of business idea
- identifying the qualification needs

qualification

- development center (DC)
- group coaching
- individual qualification/ coaching

networking

- cooperation with Public Employment Service
- cooperation with Chambers of Commerce or Crafts
- participation in events
- public relations





Initial Consultation

input

project

- ·costs of staff
- working time

programme

none

output

project

- number of participants
- number of finished initial consultations

programme

number of participants

outcome

project

- number of participants who were advised against starting a business
- number of alternative career plans

programme



Qualification

input

project

- costs of qualification
- •number of DC
- number of DC days
- number of qualifications
- number of coaching days

programme

- costs of qualification
- •number of DC

output

project

number of qualified participants

programme

•number of qualified participants

outcome

project

- number of startups
- enterprise birth rate (in relation to qualified participants)

programme

- number of startups
- enterprise birth rate (in relation to qualified participants)



Networking

input

project

- ·costs of staff
- working time

programme

none

output

project

- number of events
- number of reached participants in events

programme

qualitative report

outcome

project

•number of participants with grants from PES

programme

- •number of participants with grants from PES
- qualitative report



Specification of participant's data

(due to Annex I of the Regulation (EU) 1304/2013)







Measurement of the Programme's Performance

effectivity

- number of realised foundations/planned foundations
- actual share of founders/planned share of founders

efficiency

invested amount per foundation

sustainability

- share of startups on market after one year
- subjective valuation of economic performance of own startup (very good/good/ satisfactory/bad)

range

rate of supported startups (supported startups/all startups)



Measurement of the Programme's Performance

- contrafactual evaluation in 2006
- written survey of two groups
 - 1st group: participants of Brandenburg startup support programme
 - 2nd group: founders without support
- results:
 - higher sustainability
 - more employees
 - higher sales
 - increasing income over time





Overarching Objectives

- directive of the Brandenburg startup support programme (no. I.2) defines the overarching objectives as follows:
- development of entrepreneurial culture and entrepreneurial mindset
- maintenance and increase of employment and competitiveness
- increase of the number of innovative startups
- self-employment as an alternative to other-directed employment and unemployment
- retaining of know-how and qualified professionals

"How can we measure the impact?"



"What are the right indicators?"





Requirements for Impact Indicators

- indicators have to
 - be easily available
 - statistically reliable (over the course of time)
 - not to complex
 - should not be influenced by intervening variables
 - be available at least on NUTS 3-level (with view to the regional structure and for benchmark purposes)
 - → official statistics can deliver KPI





Impact KPI

entrepreneurial culture/mindset

- development of self-employment level (number of self-employed/1.000 inhabitants)
- development of startup concentration (number of startups/10.000 workers)

employment

- development of employment (number of employees and self employed)
- change of the rate of unemployment

competitiveness

development of GDP

innovative startups

- •existence of high-tec-companies (number of companies [specific WZ]/1.000 inhabitants; WZ = German Classification of Economic Activities)
- patent applications

retaining know-how and qualified professionals

•regional migration balance



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Thank you for attention!

Gefördert durch das Ministerium für Arbeit, Soziales, Gesundheit, Frauen und Familie aus Mitteln des Europäischen Sozialfonds und des Landes Brandenburg.

