

New approaches for SME internationalisation support

Marko Močnik, M.Sc Director

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SOME FACTS ABOUT INTERNATIONALISATION

The two most common modes of internationalisation are exports and imports:

- 25% of SMEs within the EU27 export, of which about 50% also go beyond the Internal EU Market (13%).
- 29% of SMEs within the EU27 import, again 50% import from countries outside the Internal EU



- 7% of SMEs within the EU27 are involved in technological co-operation with a foreign partner.
- 7% are a subcontractor to a foreign partner.
- 2% of SMEs are active in foreign direct investment.
- The larger the company, the more it tends to internationalise. This applies to any single mode of internationalisation.
- The smaller the country, the more its SMEs are internationalised, but the SME's proximity to a national border does not have much effect on its level of internationalisation
- Internal barriers: price of their own product or service and the high cost of internationalisation.
- External barriers: lack of capital, lack of adequate information (increased risk), and lack of adequate public support and the costs of or difficulties with paperwork associated with transport.

SOME FACTS ABOUT INTERNATIONALISATION

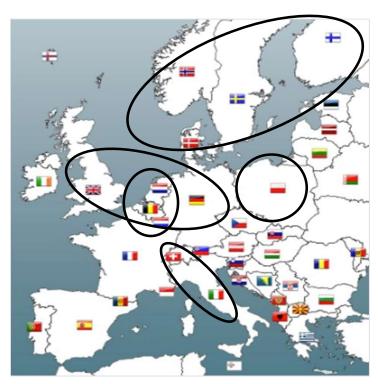
- The most internationalised sectors are:
 - trade,
 - manufacturing,
 - · transport and communication and
 - research
- The older company is more intensive exporting and importing activities are (15% < 4Years, 30% > 25Years)
- Most often SMEs start international activities by importing.

RECOMMENDATIONS FOR SME POLICY SUPPORT

- Awareness and use of public support programmes need to be promoted much more vigorously
- Easier access to support measures for micro firms (voucher schemes, co-financing of participation in fairs, etc)
- International cooperation on RD activities and technology transfer support
- Not only focus on export, also on import
- Connecting clusters in the cross-border area and joint activities in foreign markets
- Cooperation between regions in collecting market information and organizing



How we used cross-border SLO – AT program for internationalisation support?



MAIN IDEA: Joint SLO & AT forces to connect EU markets

WHY INTERNATIONALIZATION: Companies that are internationally active achieve higher added value.

WHAT WE DID?











TARGET USER: Manufacturing sector (SMEs involved into consortium as partners)

APPROACH









Developing support tools & methodologies

pilot testing





Support implementation



REPUBLIC OF SLOVENIA

MINISTRY OF ECONOMIC DEVELOPMENT

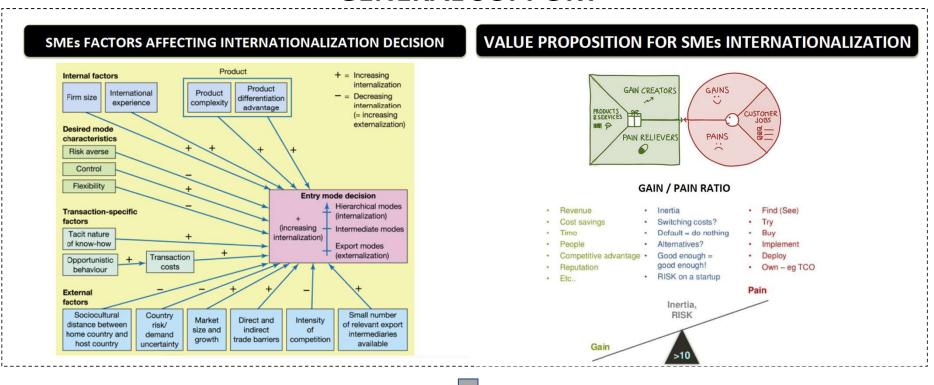
AND TECHNOLOGY



Support implementation

mandatory link to Horizon and National/regional funds if we want to achieve effects

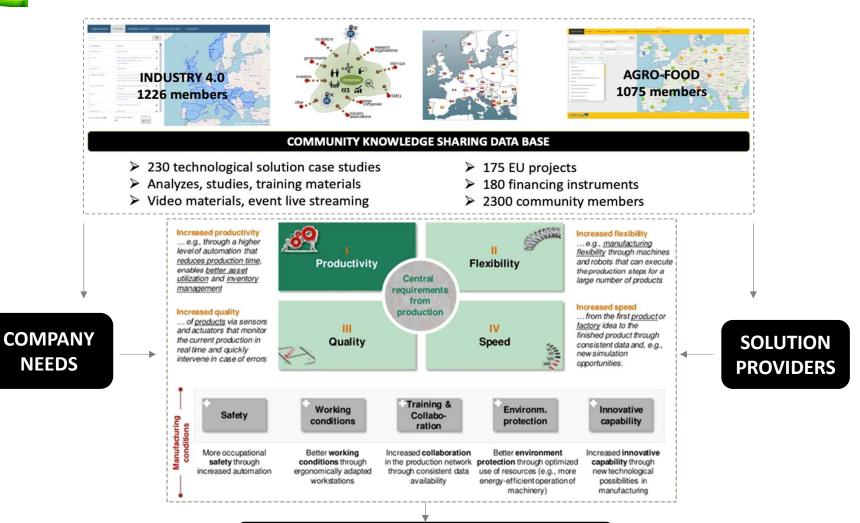
GENERAL SUPPORT







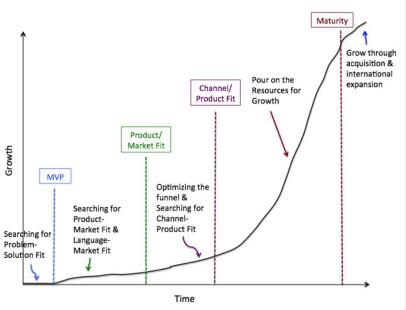
TECHNOLOGY TRANSFER SUPPORT PROGRAME



TEST BEFORE INVEST DEMO PROJECTS

Private funds with combination of Horizon or regional cofinancing if possible

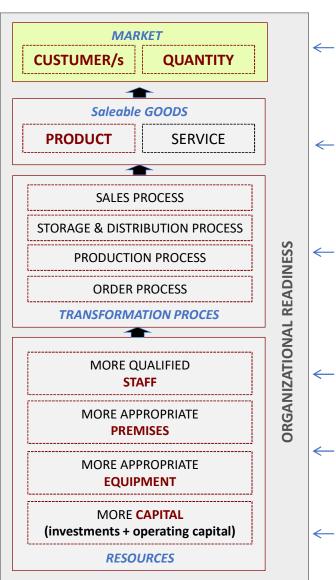
SCALEUP SUPPORT PROGRAM





- Interested EU scaleup companies
- Interested EU investors
- Interested EU corporates
- Available funding
- KPI traction process

SCALE UP BUSINESS PROCESS



IDENTIFIED GAPS FOR SCALEUPS

MARKET GAP

Scale up need

costumers/quantity

PRODUCT GAP

Scale up needs to improve

product (co-creation needs)

PROCESS GAP

Scale up need to improve

process (productivity, quality

and costs reduction)

SKILLS GAP

Scale up need employees with

specific needs

INFRASTRUCTURE GAP

Scale up need appropriate

premises and equipment

FINANCE GAP

Scale up needs right

combination of finance

CORPORATE BASED

SCALE UP APPROACHES

PULL SUPPORT

Corporate is:
(1) searching novel product/technology;
(2) willing to invest into equity or cooperate

equity or cooperate
with company; (3)
offering available
infrastructure and
qualified staff for
collaboration

← SCALEUP

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PUSH SUPPORT

Scale up need access to specific resources and needs competitive transformation process (not interested for investor/corporate)

INVESTOR BASED

PULL SUPPORT

Investor is:

(1) willing to invest into company equity; (2) offering expert business knowledge and network

TYPE OF INTERNATIONALISATION ACTIONS

MATCHMAKING, KNOWLEDGE SHARING AND IDEA CREATION

EVENTS

Idea-generating workshops

Innovation Cup

Innovation at a leading event

Innovation bus

Innovation competition

Innovation relay

Framework workshop

Matchmaking and ideation for specific funding

University tour

Knowledge harvest festival

Annual summit

SERVICES

Company get-together

Hand-in-hand project in preparation for matchmaking

Interest groups / sub-networks

Mapping of positions of strength

Match service

Online innovation platform

Student match

LinkedIn group

PROJECTS / LONG TERM INITIATIVES

Innovation at eye level

Retro concepts

Matching a target group with large public investments

Match for breakthrough projects

Cooperation with innovation agents

Pit stop

Inter-disciplinary development processes

INTERNATIONAL

A week with a top international researcher

Satellite office as a gateway to foreign markets

International conference in collaboration with other networks

Partnering mission

International conference with B2B meetings

International knowledge transformation

Business delegation to an international trade fair

DATING/B2B

Adventure matchmaking

Auction

Icebreaker

Matchmaking at a trade fair

Network café

Pitching

Speed service – matchmaking

USE CASES

Use case 1: Technology transfer (GER – SLO)





Optimization of the product and production process in order to achieve a competitive sales price in the market.

Use case 2: Scaleup support (Scandinavia)











Digital customization order solution & automated ordering process – Entering Scandinavian market with selected representatives & digital sales process support.

1. Model

2. Size

3. Colors

4. Additional equipment

5. Summary

6. Finish

Use case 3: Technology transfer (GER – SLO)



Integration of production monitoring system of robot WeldCockpit solution through mobile and web aplication + AI integreation into welding techniques







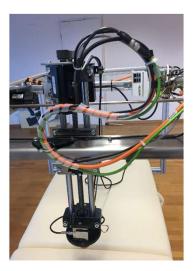
Use case 4: Scaleup support (AT – SLO)

HANT (start up company)

Prototype development with controller and servomotors programming. Joint venture investment.











Plese 9a, 9000 Murska Sobota,

Tel: (02) 530 82 00 fax:(02) 530 82 50 e-mail: info@p-tech.si

www.p-tech.si

Thank you for your attention!

